

REQUEST FOR PROPOSAL (RFP) #2022-007732

OAK CREEK GREENHOUSE IMPROVEMENTS CMGC

ISSUE DATE: January 20, 2022

MANDATORY PRE-PROPOSAL CONFERENCE & SITE

VISIT:

January 27, 2022 at 2:00 PM Pacific Time (PT)

RFP DUE DATE/TIME:

February 8, 2022 at 2:00 PM Pacific Time (PT) via electronic submission to bids@oregonstate.edu

QUESTION DEADLINE: January 31, 2022 at 5:00 PM Pacific Time (PT)

PROJECT NUMBER: 2343-21

CONTRACT ADMINISTRATOR:

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APPEALS:

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It is the Proposer's responsibility to continue to monitor the <u>OSU Business and Bid Opportunities</u> website for Addenda. Failure to acknowledge any Addenda in the Transmittal Letter may cause your Proposal to be considered non-responsive.

OSU standards and policies govern this solicitation (<u>Procurement Thresholds and Methods, Procurement Solicitations and Contracts</u>) unless otherwise referenced or stated.

1.0 INTRODUCTION

1.1 Oregon State University ("**OSU**" and/or "**Owner**") is conducting a competitive **ONE STEP** Request for Proposals (RFP) process to retain one (1) Construction Manager/General Contractor ("CMGC") to construct a new 4,500 square foot ("SF") agriculture research greenhouse west of the Oak Creek Building on the Oregon State University Corvallis campus (the "**Project**").

OSU WILL ONLY BE ACCEPTING SEALED PROPOSALS ELECTRONICALLY - Proposals are to be submitted to bids@oregonstate.edu by the Due Date/Time.

VIRTUAL MANDATORY PRE-PROPOSAL CONFERENCE & SITE VISIT- An in-person Mandatory Pre-Proposal Conference and site visit will be held at 2:00 PM PT on January 27, 2022, at the Oak Creek Building Greenhouse site. Meet at the northwest corner of the building exterior. Parking and building location information can be found at www.oregonstate.edu. The Pre-Proposal Conference will also serve as the mandatory site visit. Both will be held outdoors so appropriate physical distancing can be achieved. Campus Safety Policies for Face Covering and Physical Distancing requirements related to Covid-19 are located at https://covid.oregonstate.edu/safety-policies.

All questions shall be submitted via e-mail to constructioncontracts@oregonstate.edu by the Question Deadline in order to be addressed. The email subject line should contain the Solicitation Number/Name and Firm Name.

1.2 Background. Oregon State University in Corvallis, Oregon is located within the traditional homelands of the Mary's River or Ampinefu Band of Kalapuya. Following the Willamette Valley Treaty of 1855 (Kalapuya etc. Treaty), Kalapuya people were forcibly removed to reservations in Western Oregon. Today, living descendants of these people are a part of the Confederated Tribes of Grand Ronde Community of Oregon (https://www.grandronde.org) and the Confederated Tribes of the Siletz Indians (https://ctsi.nsn.us).

Founded in 1868 as Oregon's land grant institution, OSU serves the state, the nation and the world as a premier 21st-century research university. OSU is committed to exceptional research, discovery, innovation and engagement — and to integrating its research and engagement mission with the delivery of a high-quality, globally relevant and affordable education for the people of Oregon and beyond. OSU is one of only two land, sea, space and sun grant universities in the U.S. and is the only university in Oregon to have earned both Carnegie Classifications for Very High Research Activity and Community Engagement.

The university's 570-acre main campus is located in the city of Corvallis, a vibrant college town of nearly 58,000 in the heart of Western Oregon's Willamette Valley. Corvallis consistently ranks among the safest, most highly educated and greenest small cities in the nation.

- **1.3 Location.** The Oak Creek Building is located at 3015 SW Western Blvd, Corvallis, OR 97333. The new research greenhouse is sited to be on the southwest corner of the Oak Creek Building and will be occupied by the College of Forestry.
- **1.4 Summary of Work.** The College of Forestry currently occupies a research greenhouse located at the East Greenhouse complex on campus. Once the new Oak Creek Greenhouse is

completed, the College of Forestry will move their research from the East Greenhouse as the East Greenhouse Complex is slated for demolition. In addition to the new greenhouse, site improvements shall include new City of Corvallis right of way ("ROW") sidewalks, historical pedestrian lighting and street trees.

1.5 Scope of Services. The new Oak Creek Biological Safety Lab 2 ("BSL2") Greenhouse Project includes a new 42' x 108' polycarbonate pre-fabricated structure, site work and ROW improvements along SW Western Blvd.

Key components of the Project include the following:

- **1.5.1** Limited pre-construction services during design; the drawings will be near 100% complete construction documents by the time of contracting.
- **1.5.2** Early procurement of the greenhouse structure and associated equipment from Conley Greenhouse through Greenhouse Specialties NW including greenhouse delegated design requirements. The early purchase of the greenhouse package shall be contracted for as an Early Work Amendment to the CMGC Contract.
- **1.5.3** Site improvements that include ADA accessibility that tie into the Oak Creek Building and public ROW sidewalk.
- **1.5.4** ROW frontage improvements (sidewalks, campus standard "acorn" pedestrian lighting and street trees). There is a potential increase of scope for ROW along the north side of Western Blvd. between 30th and 35th Streets.
- **1.5.5** OSU currently has contracted separately with an electrical contractor for electrical requirements for the Greenhouse only. Any electrical requirements for the site improvements shall be the responsibility of the CMGC.
- **1.5.6** The Greenhouse must be constructed and ready for College of Forestry to move in by June 15, 2022.
- 1.6 Reserved.
- 1.7 Reserved.

2.0 SCHEDULE

Issue Date January 20, 2022

Mandatory Pre-Proposal Conference & Site Visit January 27, 2022 at the Northwest corner of

the Oak Creek Building exterior

Question Deadline January 31, 2022 5:00 PM

Final Addendum Issuance (if necessary)

By February 3, 2022

Proposal Due Date/Time February 8, 2022 at 2:00 PM

The following dates are tentative and subject to change without notice:

Notice of Intent to Award By February 14, 2022 Estimated Contract execution By February 28, 2022

OSU will make every effort to adhere to the above schedule. It is however, subject to change.

3.0 QUESTIONS, SOLICITATION REVISION REQUESTS, CHANGE OR MODIFICATION, APPEALS

3.1 Questions.

3.1.1 All questions and contacts with OSU regarding any information in this RFP must be addressed in writing via email to constructioncontracts@oregonstate.edu no later than the **Question Deadline** as stated in Section 2.0. If a Proposer is unclear about *any* information contained in this document or its exhibits (Project, scope, etc.), they are urged to submit those questions for formal clarification.

3.2 Solicitation Process Revision Requests.

- **3.2.1** Proposers may submit a written request for change of particular solicitation process provisions to the **Construction Contracts Manager** at the address or email listed in this document. Such requests for change shall be received no later than the **Question Deadline** listed above.
- **3.2.2** Such requests for change shall include the reasons for the request and any proposed changes to the solicitation process provisions.

3.3 Change or Modification.

- **3.3.1** Any change or modification provided by the Owner for this RFP or the documents included as exhibits to this RFP shall be made by a duly issued Addendum made available to all firms on the OSU Business and Bid Opportunities website. It is the responsibility of each Proposer to visit the website and download any addenda. No information received in any manner different than as described herein shall serve to change the RFP in any way, regardless of the source of the information.
- **3.3.2** OSU will not be responsible for any other explanation or interpretation of this RFP or the documents included as exhibits to this RFP.

3.4. Appeals.

3.4.1 Appeals related to the OSU solicitation process and award decisions and actions shall be pursuant to OSU Standards (<u>Procurement Thresholds and Methods, Procurement Solicitations and Contracts</u>). All written appeals must be delivered to the Construction Contracts Manager, at the address given in this RFP.

4.0 PUBLIC RECORD

4.1 OSU will retain an electronic copy of this RFP and one electronic copy of each Proposal received, together with electronic copies of all documents pertaining to the award of a contract. These documents will be made a part of a file or record, which shall be open to public inspection after OSU has announced its intent to award a contract. If a Proposal contains any information that is considered a trade secret under ORS 192.345(2), you must mark each trade secret with the following legend: "This data constitutes a trade secret under ORS 192.345(2), and shall not be disclosed except in accordance with the Oregon Public Records Law, ORS Chapter 192."

- **4.2** The Oregon Public Records Law exempts from disclosure only bona fide trade secrets, and the exemption from disclosure applies only "unless the public interest requires disclosure in the particular instance."
 - **4.2.1** Therefore, non-disclosure of documents or any portion of a document submitted as part of a Proposal may depend upon official or judicial determination made pursuant to the Public Records Law.
- 4.3 In order to facilitate public inspection of the non-confidential portion of the Proposal, material designated as confidential shall accompany the Proposal, but shall be readily separable from it. Prices, makes, model or catalog numbers of items offered, scheduled delivery dates, and terms of payment shall be publicly available regardless of any designation to the contrary. Any Proposal marked as a trade secret in its entirety may be considered non-responsive and be rejected.

5.0 FORM OF AGREEMENT

A Sample CMGC Contract is included as an exhibit and contains contract terms and conditions applicable to the work. The sample contract may contain certain notes or alternative provisions. Those alternative provisions will be included at the sole discretion of OSU.

6.0 RESERVED OR BUREAU OF LABOR AND INDUSTRIES (BOLI) PREVAILING WAGES

The Oregon BOLI Prevailing Wage Rates applicable to this Project are the rates in effect at the time the contract enters the construction phase through the execution of the first Pricing Amendment for Early Work, Lump Sum or Guaranteed Maximum Price (GMP). Those rates will then apply throughout the Project.

7.0 INSTRUCTIONS TO OFFERORS

7.1 Summary of Work. The Work contemplated in this document shall be for OSU in connection with the Project described in Section **1.0** of this document.

7.2 Pre-Proposal Conference and Site Visit.

7.2.1 The Pre-Proposal Conference will be administered virtually via Zoom. Proposers <u>must</u> contact the **Contract Administrator** to request virtual Conference access. This request must occur no later than fifteen (15) minutes prior to the meeting time, as stated in this RFP.

The Proposer must attend the Mandatory Pre-Proposal Conference, which will be administered virtually. Proposals will not be accepted from those firms who have not had a representative attend the Mandatory Pre-Proposal Conference. Attendance will be documented by checking in with the **Contract Administrator** at the beginning of the virtual Conference. Prime Proposers will be required to check in and provide their name, firm name, and email address to the **Contract Administrator** at the beginning of the virtual Pre-Proposal Conference. Attendance will be documented by OSU. Proposers who arrive more than five (5) minutes after start time of the meeting (as stated in the RFP and by OSU's clock) or after the discussion portion of the meeting, (whichever comes first) will not have their

attendance documented and will have their Proposal rejected if submitted.

- **7.2.2** No statement made by any officer, agent, or employee of OSU in relation to the physical conditions pertaining to the Work site will be binding on OSU, unless included in writing in the documents included as exhibits to this RFP or an Addendum.
- **7.2.3** Date and Time of a Pre-Proposal Conference is located on the cover sheet of this RFP.
- 7.2.4 The Proposer must attend the Mandatory Pre-Proposal Conference and Site Visit. Proposals will not be accepted from those firms who have not had a representative attend the Mandatory Conference and Site Visit. Attendance will be documented by OSU. Proposers who arrive more than five (5) minutes after start time of the Conference and Site Visit will not have their attendance documented and will have their Proposal rejected if submitted.
- **7.2.5** Should on campus site visits occur, the COVID Safety & Success Policy is located here: https://covid.oregonstate.edu/safety-policies
- 7.3 Proposal Submission.
 - **7.3.1** Submit one (1) electronic version via email to be received by the Due Date/Time listed in this document to bids@oregonstate.edu as stated in this RFP. Electronic versions must be sized appropriately for transfer (under 10 mb).
 - **7.3.2** All Proposals must be received by OSU before the Due Date/Time. OSU's official clock shall prevail in any time conflict. Any Proposal received after the Due Date/Time will be rejected and will be retained and made part of OSU's archive records in accordance with OSU Standards.
 - **7.3.3** All Proposers must be registered and licensed with the Oregon Construction Contractors Board and have on file with the Construction Contractors Board the required public works bond prior to submitting Proposals. Failure to be licensed and have the bond in place will be sufficient cause to reject Proposals as non-responsive.
- 7.4 Proposal Submission Requirements.
 - **7.4.1** Your Proposal must be contained in a document not to exceed Ten (10) single sided pages including pictures, charts, graphs, tables and text you deem appropriate to be part of OSU's review of your Proposal. Resumes of key individuals proposed to be involved in this Project are exempted from the page limit and must be appended to the end of your Proposal. No supplemental information to the page limit will be allowed. Appended resumes of the proposed key individuals, along with a Transmittal letter, table of contents, front and back covers, references, exceptions and blank section dividers will not be counted in the page limit.
 - 7.4.2 Your Proposal must follow the format outlined below and include a Transmittal/Cover Letter signed by an officer of your firm(s) with the authority to commit the firm(s) and must also acknowledge receipt of all addenda. *Include an email address* for

communication purposes.

- 7.4.3 Any/all exceptions to the Terms and Conditions included in the Sample Contract shall be clearly identified and appended to the Proposal in order to be considered by OSU during the negotiation period.
- **7.4.4** The electronic Proposal should be **should be sized appropriately for transfer (under 10 MB)** and formatted with page size of **8** ½ **x 11 inches** with no fold-outs (except for any large format documents required by evaluation criteria). The basic text information of the Proposal should be presented in standard business font size, and reasonable margins.
- **7.4.5** OSU may reject any Proposal not in compliance with all applicable OSU solicitation procedures and requirements, and may cancel this solicitation or reject for good cause, all Proposals upon a finding by OSU that it is in the public interest to do so.
- **7.4.6** Note that throughout this procurement process, OSU will not accept Proposals that require OSU to pay the cost of production or delivery.
- **7.4.7** Telephone and facsimile transmitted **Proposals will not be accepted**. Proposals received *after* the Due Date/Time **will not be considered**.
- **7.4.8** Each Proposal shall be emailed to bids@oregonstate.edu. Proposals must be received by the date/time and in the format specified herein. The email line should contain the Solicitation Number/Name and Firm Name. Only those Proposals received at this email address by the Proposal Due Date/Time shall be considered responsive. Proposals submitted directly to the **Contract Administrator** will NOT be considered responsive. It is highly recommended that the Proposer confirms receipt of the email with the **Contract Administrator** or designee. **The Contract Administrator** or designee may open the email to confirm receipt but will NOT verify the integrity of the attachment(s), answer questions related to the content of the Proposal, or address the overall responsiveness of the Proposal.
- 7.5 Acceptance or Rejection of Solicitation Responses by OSU.
 - **7.5.1** The procedures for Contract awards shall be in compliance with the provisions of OSU standards and policies adopted by OSU.
 - **7.5.2** OSU reserves the right to reject any or all Proposals and to waive minor informalities in compliance with the provisions of OSU standards and policies adopted by OSU.
- 7.6 Withdrawal of Solicitation Response.
 - **7.6.1** At any time prior to the Due Date/Time, a Proposer may withdraw its Proposal in accordance with OSU Standards. This will not preclude the submission of another Proposal by such Proposer prior to the Due Date/Time.
 - **7.6.2** After the Due Date/Time, Proposers are prohibited from withdrawing their Proposal, except as provided by OSU Standards.

7.7 Evaluation Process.

The written response to this RFP is the only step in the selection of a firm for this Project. The Proposals received in response to this RFP will be evaluated by a selection committee.

The members of the selection committee will discuss the strengths and weaknesses of all Proposers. The members of the selection committee will then score the Proposers based on all information received and presented in the Proposals. Optional Reference Checks may be undertaken to aid in final scoring. Upon completion of final scoring, an Intent to Award will be issued identifying the Apparent Successful Proposer and negotiations may commence with the Apparent Successful Proposer in order to finalize a contract in accordance with Section 7.12 below.

7.8 Evaluation Criteria. The following items constitute the evaluation criteria for the selection committee to score Proposals. For ease in reviewing, provide tabs keyed to each of the following criteria:

7.8.1 Firm Background and Experience – 15 points

Explain relevant experience particularly with working on greenhouses, climate control spaces and agricultural projects, university buildings, and projects of similar scope for public entities. Information identifying the firm's strengths and weaknesses along with special capabilities that may be appropriate to this project will assist in the evaluation.

7.8.2 Key Personnel (15 Points)

Provide the names of the Project Manager, Superintendent, and other essential personnel that you will commit to this project. Demonstrate their specific experience on projects of similar type, size and scope. Provide specific job experience as it relates to their experience with the CM/GC process and working under OSU or similar large public contracting agencies' contracting rules. Identify their length of employment with your firm and, if less than three years, recent prior firm(s), their responsibilities proposed for this Project, and their primary office location during the preconstruction and construction phases of the Project. OSU is particularly interested in any experience relative to remodels on active or campus environments, laboratory remodels, process remodels (agricultural or other industrial process experience in particular)

7.8.3 Proposed Project Schedule – 30 points

Prepare a proposed project schedule that identifies milestones and duration for each proposed activity, keeping in mind the early procurement greenhouse package and equipment to meet the greenhouse completion date of June 2022 for temporary occupancy and the ROW work to be completed by the end of summer 2022.

7.8.4 Proposed Project Approach, Site Logistics, and Site Safety Plan - 10 points

Describe your team's processes for managing this new Greenhouse Project. Include how you will manage the tight construction schedule described above. Describe your team's approach to the management and administration of on-site construction activities for this project. Address mobilization, construction staging, site access, vehicular circulation, pedestrian circulation, noise, material storage, onsite offices, security, site restoration, etc. The CM/GC will be responsible for managing the site so that construction activities and site staging do not create hazards or impede other activities on campus. Describe how you will

keep construction workers, students, faculty, staff and visitors to campus safe while minimizing impact to the day-to-day operations of the campus.

7.8.5 Equity and Diversity Plan (15 Points)

List MWESB (Minority, Woman-Owned, or Emerging Small Business) State Certification numbers for firm, if any. In addition, address the following questions:

- **7.8.5.1** What are your methods to reach out to or provide opportunities to MWESB's?
- **7.8.5.2** What does your firm do to increase diversity in your company and with your subcontractors and suppliers?
- **7.8.5.3** List any other community programs, membership or outreach your firm is involved in.

7.8.6 CM/GC Fee/Preconstruction Services Fee (20 Points)

7.8.6.1 Provide your firm's CM/GC Fee as a percentage of the Estimated Cost of the Work for this Project. This fee shall cover, at a minimum, the Construction Management elements and Costs Excluded from Cost of the Work, as specified in the CM/GC Contract and specifically identified in the Direct Costs/ General Conditions Work Costs Matrix at Exhibit C ("Matrix"). Items identified in the Matrix as applicable to the CM/GC Fee shall not be reimbursed as General Conditions Work ("GC Work"). GC Work means (i) that portion of the Work required to support construction operations that is not included within overhead or general expense but is specifically identified as GC Work as identified in the Matrix, and (ii) any other specific categories of Work approved in writing by OSU as forming a part of the GC Work. See the attached Sample CM/GC Contract for details. (Maximum of 10 of the 20 Points available)

- **7.8.6.1.1** The Matrix is included in the RFP as guidance to respondents in developing the CM/GC Fee and understanding which items will be considered a direct cost of the work or GC Work costs and which items are not reimbursable, but which will be recovered through the CM/GC Fee. After contract award and prior to construction work being performed under the first Early Work Amendment or the GMP Amendment, as applicable, the maximum not-to-exceed amount for General Conditions Work items for the Project will be established and set forth in the applicable amendment.
- **7.8.6.2** Provide a separate Fee Proposal for Preconstruction Services on a time and materials cost reimbursement basis up to a maximum not-to-exceed amount. (Maximum of 10 of the 20 Points available)

NOTE: Formula for scoring Fee Points will be as follows: Lowest Fee will receive full points with higher fees receiving proportionally lower points according to this formula: (Low Fee or Fee%/ Fee or Fee%) x Points Available (rounded to nearest half point)

7.9 Point Summary Table.

Criteria	Point Value
Firm Background and Experience	15 Points

Key Personnel	15 Points
Proposed Project Schedule	30 Points
Proposed Project Approach, Site Logistics, and Site Safety Plan	10 Points
Equity and Diversity Plan	15 Points
CM/GC Fee/Preconstruction Services Fee	20 Points

7.10 Reference Checks (10 Points).

7.10.1 RESERVED

7.10.2 Optional Reference Checks (10 Points).

In addition to responding to the evaluation criteria above, provide the names, addresses, phone numbers and e-mail addresses of three (3) references. Do not include references from any firms or individuals included in your consulting team for this Proposal or any OSU personnel. OSU may check with these references and with other references associated with past work of your firm.

OSU *may* check with these references or other references associated with past work of your firm.

7.11 Equity Contracting. OSU will require the successful Proposer to comply with OSU Standards, policies, rules and procedures requiring good faith efforts in subcontracting with minority, women, emerging small business or service-disabled veteran owned business enterprises.

7.12 Negotiations.

- **7.12.1** OSU may commence General and/or Best and Final Offer (BAFO) Negotiations in accordance with OSU Standards (<u>Procurement Thresholds and Methods, Procurement</u>

 Solicitations and Contracts) following final scoring under either a one or two-step process.
- **7.12.2** Any/all exceptions to the Term and Conditions included in the Sample Contract/Agreement shall be clearly identified and appended to the Proposal in order to be considered by OSU during the negotiation period.
- **7.12.3** OSU reserves the right to deny contract term negotiations with the Apparent Successful Proposer if such contract terms were not received by OSU in the Solicitation response pursuant to Section **7.12.2** above.
- **7.12.4** OSU reserves the right to defer decision(s) on requests for contract terms and conditions revisions until after a notice of intent to award is published.
- **7.12.5** If OSU and the Apparent Successful Proposer are unable to reach agreement on contract terms and conditions, OSU may cease negotiations with the Apparent Successful Proposer and enter negotiations with the next highest scoring Proposer, etc.

8.0 MISCELLANEOUS

8.1 Financial Responsibility.

- **8.1.1** OSU reserves the right to investigate, at any time prior to execution of the contract, the Proposers financial responsibility to perform the anticipated services. Submission of a Proposal will constitute approval for OSU to obtain any credit report information OSU deems necessary to conduct the evaluation. OSU will notify Proposers, in writing, of any other documentation required, which may include, but need not be limited to: recent profit-and-loss history; current balance statements; assets-to-liabilities ratio, including number and amount of secured versus unsecured creditor claims; availability of short and long-term financing; bonding capacity and credit information. Failure to promptly provide this information may result in rejection of the Proposal.
- **8.1.2** OSU may postpone the selection of finalists or execution of a contract in order to complete its investigation and evaluation. Failure of a firm to demonstrate financial responsibility may render it non-responsible and constitute grounds for Proposal rejection.

8.2 Project Termination.

- **8.2.1** OSU reserves the right to terminate the Project or contract during any phase in the Project.
- **8.2.2** Should the Agreement be terminated prior to the first Lump Sum/GMP Amendment, OSU reserves the right to obtain services from any other source available to it under the relevant contracting laws and OSU Standards and policies, including negotiating with the next highest scoring Proposer(s).
- **8.3 Insurance Provisions.** During the term of the resulting contract, the awardee will be required to maintain in full force, at its own expense, from insurance companies authorized to transact the business of insurance in the state of Oregon, each insurance coverage/policy as set forth in the contract.
- **8.4 Nondiscrimination.** By submission of a Proposal, the Proposer certifies under penalty of perjury that the Proposer will not discriminate against minority, women, emerging small business or service-disabled veteran owned business enterprises in obtaining any required subcontracts.
- **8.5 AA/EEO Employer.** OSU is an AA/EEO employer.
- **8.6 Compliance with Applicable Law.** Proposer agrees to comply with all federal, state, county, and local laws, ordinances, and regulations as well as all applicable OSU Standards and Policies while on campus.
 - **8.6.1** Smoke and Tobacco Free Campus. Owner's grounds and premises are smoke and tobacco free. Contractor and Contractor's employees, agents, Subcontractors, if any, agree not to smoke or use tobacco products while on Owner property.
 - **8.6.2** Sexual Misconduct Policy. The Owner has policies that prohibit sexual misconduct of

any kind against members of the university community and in keeping with those policies Contractor and Contractor's employees, agents, and Subcontractors are prohibited from engaging in sexual misconduct of any kind against members of the university community.

- **8.6.3** Firearms Policy. The Owner has adopted a policy that prohibits Contractor and Contractor's employees, agents and Subcontractors from possessing firearms on Owner's property.
- 8.7 Reserved.
- 8.8 Execution of Agreement.
 - **8.8.1** The Proposer shall be required to execute the Contract as provided, within any time period provided in an award notification. The Contract Documents shall be delivered to OSU in the manner stated in an award notification.
 - **8.8.2** Work/Services Commencement. Work/Services shall not commence until execution of a Contract and subsequent issuance of a notice to proceed letter with the selected Proposer.

9.0 EXHIBITS

Exhibit 1-50% Construction Documents, Dated December 22, 2021 by Rowell Brokaw Exhibit 2-Sample CMGC Contract

END OF RFP