		Constructio	n costs/Paid by Owner						
	Description	Direct Cost of the Work	General Conditions Work Costs	Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner				
Costs	Related to CM Staffing & Job Office								
	Project Superintendent		Х						
2	Area Superintendents		Х						
	Project Executive (for project specific time only)		Χ*						
	Senior Project Manager (for project specific time only)		Х						
	Project Manager		Х						
	Project Engineers		Х						
7	Field Engineers = install, adjust, and/or trouble-shoot equipment		Х						
	Project Admin = on-site office manager, payroll, clerical services		Χ*						
9	Scheduler (for project specific time only)		Х						
	MEP Coordinator (for project specific time only)		Х						
	LEED Coordinator (for project specific time only)		Х						
	Safety Coordinator (for project specific time only)		Х						
	Detailer	Х							
	Accounting/Data Processing			X					
	Payroll Accountant			X					
	Surveying	Х							
	Benefits - included in hourly rates		X						
18	Vacation Time - included in hourly rates		X						
	Travel, Hotel, Meals, etc. (in accordance with Agreement for product verification only)		х						
	Sick Leave - included in hourly rates		X						
	Bonuses			Х					
	Jobsite Office material costs and expendables		X						
	Warranty			Х					
	Corrective/Non-conforming repair			Х					
	Corrective work not due to contractor default			Х					
26	PM auto rental		Х						
	PM auto fuel for on-site job-related errands only - not travel from home		Х						
28	Project Superintendent truck rental		X						
	Project Superintendent truck fuel for on-site job-related errands only - not travel from home		х						
	Office Trailer Rental		Х						
	Office Furniture/Equipment		Χ*						
	Blueprints for sub bidding - Allowance		Χ*						
	Blueprints for day-to-day job operations		X						
	Postage/FedEx		X						
	Project Photos		X						
	Phones/Computers & other Electronic Devices, assoicated services charges			X					
	General Contractor Bond	Х							
38	Subcontractor Bonds	Х*							

EXHIBIT C DIRECT COSTS/GENERAL CONDITIONS WORK COSTS MATRIX

	Construction costs/Paid by Owner			
Description	Direct Cost of the Work	General Conditions Work Costs	Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner
39 Insurance GL, Auto (in accordance with OSU contract only)			х	
40 Insurance All Risk	Х			
41 Soils report				Х
42 Testing and Inspections				Х
43 Facility training	Х			
44 Building Permits/Fees				Х
45 Development Permits/fees				Х
46 Estimating	Х			
47 Corporate accounting			Х	
48 Corporate safety officer			Х	
49 Main office administration			Х	
50 Corporate IT director			Х	
51 Legal			Х	
52 Main office payroll costs			Х	
53 Main office fringe/bonus costs			Х	
54 Construction Wages for trade labor	Х*			
55 Labor Burden for trade labor, inclluding Workers Comp premiums	Х*			
56 Subcontracts	Х			
57 Material & Equipment related to craft labor & site logistics	Х			
58 Rental-Contractor Owned equip (less than \$2000 will be purchased)	Х*			
59 Small Tools (less than \$2000 will be purchased)		X*		
60 Job truck rental/operation		Х		
61 Job truck fuel		Х		
62 Water truck		Х		
63 Dewatering		Х		
64 Equipment rental -third party	Х			
65 Storage Trailer rental		Х		
66 Temporary Toilets		Х		
67 Project Signage		Х		
68 Temporary Fencing		Х		
69 Barricades		Х		
70 Temporary Enclosures		Х		
71 Temporary Stairs		Х		
72 Opening Protection		Х		
73 Safety railing and nets		Х		
74 Drinking water (NOT coffee) and supplies (cups)		Х		
Safety equipment for CMGC personnel. Generic only - not logo materials. Subs				
75 provide own in COW.	Х	Х		
76 First Aid supplies for CMGC personnel. Subs provide own in COW.	Х	Х		
77 Security		X*		
78 Weather protection		Х		
79 Mobilization/Demobilization		Х		
80 Craft Parking			Х	
81 Craft Shuttles			Х	
82 Telephone and Data line Installation		Х		
83 Temp utilities hookup		Х		
84 Temp utility bills				Х

		Construction costs/Paid by Owner			
	Description	Direct Cost of the Work	General Conditions Work Costs	Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner
85	Periodic Cleanup	Х			
86	Final cleanup	Х			
	Dump permits/fees	Х			
	Trash removal/Hauling	Х			
	Flagging/Traffic control	Х			
90	Dust Control	Х			
91	Trash chute	Х			
92	Trade permits				Х
93	Manlift Materials and Rental	Х			
	Manlift Erect/Dismantle	Х			
95	Manlift operator	Х			
	Crane rental	Х			
	Crane operator & bellman	Х			
98	Crane Erect/Dismantle/Jump	Х			
	Crane Service agreement costs	Х			
100	Temp elevator operator	Х			
	Temp elevator agreement	Х			
	Forklift rental	Х			
	Forklift operator	Х			
104	Equipment Fuel	Х			