# INFORMAL REQUEST FOR PROPOSAL No. DL158399IRFP

# Executive Search Firm: Search for Director of Human Resources Oregon State University

February 20, 2012

Oregon State University (OSU) Procurement and Contract Services (PaCS) is seeking Responsive Responsible Proposers to provide assistance to conduct a search for the Director of Human Resources. In addition to the routine nomination and recruitment activities that we undergo for our administrative searches, we seek a firm to help build an excellent and diverse applicant pool. The contract will commence as soon as a suitable firm is identified and awarded the contract.

Interested vendors may respond in Writing and in accordance with the instructions in this Informal Request for Proposal (IRFP) no later than March 7, 2012, 3:00 pm (Proposal Due Date and Time). OSU is an AA/EEO employer and encourages the submittal of responses from women, minority-owned and emerging small business enterprises.

If you have any questions regarding this IRFP, please contact me at the telephone or e-mail address indicated below.

Sincerely,
Debora Lauer
Purchasing Analyst
Telephone: 541-737-7343

E-Mail: Debora.Lauer@oregonstate.edu

# 1.0 BACKGROUND

#### 1.01 OREGON STATE UNIVERSITY:

Founded in 1868, Oregon State University is a comprehensive, research-extensive, public University located in Corvallis. OSU is a member of the Oregon University System and one of only two American universities to hold the Land Grant, Sea Grant, Space Grant and Sun Grant designations. OSU is also the only Oregon institution to hold the Carnegie Foundation's top ranking for research universities, recognition of the depth and quality of OSU's graduate education and research programs.

Through its centers, institutes, Extension offices and Experiment Stations, OSU has a presence in almost every one of Oregon's 36 counties, including its main campus in Corvallis, the Hatfield Marine Sciences Center in Newport and OSU-Cascades Campus in Bend. OSU offers undergraduate, master's and doctoral degrees through 12 academic colleges enrolling more than 20,000 students from every county in Oregon, every state in the country and more than 90 nations.

#### 1.02 BACKGROUND:

The Office of Human Resources provides a comprehensive Human Resources management program for Oregon State University employees located in 40 locations throughout the state. The Office of Human Resources is a unit of the Finance and Administration department, which supports the core mission of OSU through collaborative and entrepreneurial stewardship of public, human, business, and facilities resources. Finance and Administrations maintains stewardship of OSU financial resources through the development and maintenance of a sound internal control structure and by ensuring that the financial statements of the University are prepared in conformity with GAAP and OUS policies.

The Director of Human Resources reports to the Vice President for Finance & Administration and is responsible for organizing, implementing and managing a comprehensive Human Resources program for Oregon State University. The director has delegated authority for the academic administrative Human Resources services through a collaborative partnership with the Senior Vice Provost for Academic Affairs. The Director serves as chief University Human Resources officer for classified staff employees and is responsible for the following:

- Leading a collaborative and strategic Human Resources organization for the University in the following areas: employee relations; employee benefits; labor relations; collective bargaining and contract administration; recruitment; employment; training; performance evaluation; classification; compensation; record keeping; worker's compensation; Human Resources systems; Human Resources policies and procedures; training and development; and employee assistance.
- Provides strategic management and operational leadership, assistance and counsel to senior administrators in all areas of Human Resources functions and activities.
- Designing, implementing, and executing complex plans and programs for the full range of the University's Human Resources systems, policies and problems, ensuring the outcomes effectively meet the University's needs and are in compliance with state and federal laws and regulations, collective bargaining agreements, and University policies.
- Effective leadership and collaboration with other senior administrators in the operation of the University's seven regional business centers, refining and continuing the development and operation of an effective Human Resources service delivery system through the business center model.
- Effectively works in an environment with multiple reporting and accountability relationships including: direct reporting line to the Vice President for Finance and Administration; dotted-line reporting relationship to the Senior Vice Provost; direct supervision and administration of the Office of Human Resources personnel; and functional leadership of the business center Human Resources personnel. The Director also works in close collaboration with the University's General Counsel and Director of Equity and Inclusion on matters related to Human Resources activities and issues.
- Continuously reviewing and evaluating the effectiveness and value of Human Resources plans, programs and activities; ensuring Human Resources strategies meet organizational needs and reflect best practices; and that resources are applied and used in acceptable and effective ways.

- Designing and executing designs for University administration in communicating Human Resources programs, policies, regulations and laws.
- Manages multiple competing priorities and ensures alignment with stakeholder needs and interests.
- Provides functional leadership to business center Human Resources staff members and leads collaborative initiatives and activities. Builds strong teams within and across the central administration and business center Human Resources service areas.

# 2.0 STATEMENT OF WORK

# 2.01 SAMPLE CONTRACT:

A sample Contract containing the statement of work and contractual terms and conditions is included as Exhibit A.

#### 3.0 PROPOSER QUALIFICATIONS

# 3.01 MINIMUM QUALIFICATIONS:

In order to qualify as a Responsive Proposer, the Proposer needs to meet the minimum qualifications below. After verification that the minimum qualifications have been met, OSU will award points based on the level of the Proposer's qualifications.

Executive search firm specializing in providing executive recruitment services to colleges, universities, independent schools and not-for-profit organizations.

#### 3.02 PREFERRED QUALIFICATIONS:

OSU will award additional points for Proposers able to meet the preferred qualifications below.

- A firm that has had experience with executive administrator searches for land-grant universities.
- ❖ A record of success with the placement of Director of Human Resources (or similar title) searches.

# 4.0 REQUIRED SUBMITTALS & EVALUATION

# 4.01 REQUIRED SUBMITTALS:

Proposers should submit the following information:

- ❖ A submittal letter detailing how Proposer meets the minimum qualifications as outlined in section 3.01 of this IRFP, signed by an authorized representative of the Proposer.
- Narrative describing your firm's history and an overview of services available within your firm.
- ❖ A document detailing your record of successful searches for positions within universities, include position title, name of University and a description of your involvement.
- Detailed description of how you will work with the OSU search committee to optimize the capabilities of our search committee and your firm.
- Describe how applicants will be recruited and screened, including how the firm will ensure a diverse applicant pool and the firm's record in diverse hires.
- Information and credentials about the key staff who will be involved in this contract.
- Information regarding how you interact with clients and any services that would be outsourced beyond the firm's staff.
- An estimated budget/financial proposal, detailing the hourly rate for services and an estimated travel budget for all in-person visits anticipated to the Corvallis campus. Budget should include economy-

class airfare, lodging, car rental, local transportation, meals, all in accordance with Oregon University System approved rates, available at www.ous.edu/cont-div/fasom/sec11/sumrates.php, as well as toll-calls, photocopies, report materials, and other miscellaneous supplies.

- ❖ A proposed timeline to perform the work set out in Attachment B, Scope of Work.
- Exhibit B, fully completed
- Exhibit C, Three (3) references from other universities, relevant to the work to be performed in this contract.

# 4.02 EVALUATION:

This is a multistage evaluation. OSU will first review all Proposals to determine Responsiveness. Proposals that do not comply with the instructions or are incomplete may be deemed non-Responsive. Proposer's deemed non-Responsive will be notified in Writing, identifying the reason(s) the Proposal is non-Responsive. The evaluation committee will then perform first stage evaluations on the Written Proposals based on the following evaluation criteria. Points will be given in each criteria and a total score will be determined. The maximum points available for each criteria are identified below.

Evaluation Criteria:	<u>Points:</u>
Firm's History and Record of Successful Outcomes*	20
Experience and Qualifications	20
Client Interaction/Services	20
Budget/Costs	20
Record of meeting Preferred Experiences	<u>20</u>
Total:	100

<sup>\*</sup> Successful outcomes = meeting the Required Experiences and executive administrators successfully appointed in administrative positions in universities.

OSU may award after the first stage evaluation to the highest ranked Proposer without moving on to the second stage evaluation. If OSU decides to move to a second stage evaluation, the highest ranked Proposers from the first stage evaluation will move to the second stage evaluation. Proposers who are included in the second stage evaluation may be requested to provide additional information about their Proposal through interviews, presentations, requests for best and final Proposals or other methods relevant to the goods or services, in order for the evaluation committee to make a final determination. Points awarded in the first stage evaluation will not be carried to the second stage evaluation. Contract will be awarded to the Proposer who in OSU's opinion, best meets the requirements and qualifications of the IRFP and OSU's needs.

# 4.03 INVESTIGATION OF REFERENCES:

OSU reserves the right to investigate and to consider the references and the past performance of any Proposer with respect to such things as its performance or provision of similar goods or services, compliance with specifications and contractual obligations, and its lawful payment of suppliers, subcontractors, and workers. OSU further reserves the right to consider past performance, historical information and facts, whether gained from the Proposal, Proposer interviews, references, OSU or any other source in the evaluation process. OSU may postpone the award or execution of the Contract after the announcement of the notice of intent to award in order to complete its investigation.

# 5.0 INSTRUCTIONS TO PROPOSERS

# 5.01 APPLICABLE STATUTES AND RULES:

This IRFP is subject to the applicable provisions and requirements of the Oregon Revised Statutes, Oregon Administrative Rules, and OSU Policies and Procedures.

# 5.02 REQUEST FOR CLARIFICATION OR CHANGE:

Request for clarification or change of the Informal Request for Proposal must be in Writing and submitted to PaCS at least two (2) days before the Proposal Due Date and Time, unless specified otherwise herein. Such

requests for clarification or change must include the reason for the Proposer's request. OSU will consider all timely requests and, if acceptable to OSU, amend the Informal Request for Proposal by issuing an Addendum. Envelopes, e-mails or faxes containing requests should be clearly marked as a Request for Clarification or Change and include the IRFP Number and Title.

#### 5.03 ADDENDA

Only documents issued as Written Addenda by PaCS serve to change the IRFP in any way. No other direction received by the Proposer, written or verbal, serves to change the IRFP document. If you have received an Informal Request for Proposal you should consult PaCS, prior to Proposal submittal, to assure that you have not missed any Addenda. Proposers are not required to return Addenda with their Proposal. However, Proposers are responsible for obtaining and incorporating any changes made by Addendum into their final Proposal. Failure to do so may, in effect, make the Proposal non-Responsive, which may cause the Proposal to be rejected.

# 5.04 PREPARATION AND SIGNATURE:

Proposals should be Written and signed in ink by an authorized representative with authority to bind the Proposer. Signature certifies that the Proposer has read, fully understands, and agrees to be bound by the IRFP and all Exhibits and Addenda to the IRFP.

# 5.05 PUBLIC RECORD:

Upon completion of the Request for Proposal process, information in your Proposal will become subject records under the Oregon Public Records Law. Only those items considered a "trade secret" under ORS 192.50 (2), may be exempt from disclosure. If a Proposal contains what the Proposer considers a "trade secret" the proposer must mark each sheet of information as such. Only bona fide trade secrets may be exempt and only if public interest does not require disclosure.

# 5.06 PROPOSAL SUBMISSION

Proposals should be submitted no later than the Proposal Due Date and Time. Envelopes, faxes, or e-mails containing Proposals should contain the IRFP No., IRFP Title and the Proposal Due Date and Time. Proposals may be mailed to Oregon State University, Procurement and Contract Services, 644 SW 13th Street, Corvallis, OR 97333-4238, faxed to (541) 737-2170 or e-mailed in PDF format to the individual identified on the first page of this IRFP.

# 5.07 PROPOSALS ARE OFFERS:

The Proposal is the Proposer's offer to enter into a Contract pursuant to the terms and conditions specified in the IRFP, its Exhibits, and Addenda. The offer is binding on the Proposer for one hundred twenty (120) days, unless otherwise specified herein. OSU's award of the Contract constitutes acceptance of the offer and binds the Proposer.

#### 5.08 RIGHT TO REJECT:

OSU may reject, in whole or in part, any Proposal not in compliance with the IRFP, Exhibits, and Addenda. OSU may reject all Proposals if it is in the best interest of OSU to do so.

#### 5.09 PROPOSAL PREPARATION COSTS:

OSU is not liable for costs incurred by the Proposer during the IRFP process.

# 5.10 AWARDS:

OSU reserves the right to make award(s) by individual item, group of items, all or none, or any combination thereof; on a geographical basis and/or on a statewide basis with one (1) or more suppliers. OSU reserves the right to delete any item from the contract when deemed to be in the best interest of OSU.

# **EXHIBIT A** SAMPLE CONTRACT / TERMS AND CONDITIONS

# Oregon State University PERSONAL SERVICES CONTRACT (PSC)

				Department Contrac	t # DL158399IRFP
This Contract is entered into by and between the State of Oregon acting by and through its Board of Higher Education behalf of Oregon State University (OSU/Institution) for its Human Resources (Department) and (Contractor).					
		/hou	r to Contractor by OS	SU, Contractor agrees	to perform between
OSU shall pay only for w	n work until the Contract is signer ork performed. Contractor shall aid according the OSU's standa	l sub	mit detailed invoice(s)	) for work performed to	Department for
	ts are incorporated by this reference and $\square$ Attachment B; Sco				
INSURANCE: the minimum limit is \$			Type required: [	CGL □ AUTO □	] Professional
	LL BECOME EFFECTIVE A			ST SIGNATURE BY	AUTHORIZED
osu			CONTRACTOR		
OSU Department Head	Date		Signature		Date
(Typed Name):			Typed Name: Address:		
OSU Contract Officer	Date		Phone:		
			Banner Vendor ID U.S. Tax Identifica Contractor is a: (0	ation No.:	
Department of Justice Date (Only for contracts over \$150,000)		□ Resident U.S. citizen □ Resident non-U.S. citizen (Green Card Holder) □ Non-U.S. citizen □ Partnership □ Corporation □ Contractor is also a minority group member			
OSU VENDOR NO.	FORM PREPARED BY		PREPAREF	R'S ADDRESS	DATE
INDEX CODE ACCOUNT CODE AC		ACTIVITY CODE	PAYMENT A	AMOUNT	
Place Bar Code Label Here		All payments and re 1099-r	imbursements made on the nisc. reportable. Rev 1		

#### ATTACHMENT A

#### DEPARTMENT OF HIGHER EDUCATION STANDARD PERSONAL/PROFESSIONAL SERVICES CONTRACT PROVISIONS

ACCESS TO RECORDS. Contractor shall maintain books, records, documents, and other evidence and accounting procedures and practices sufficient to reflect properly all costs of whatever nature claimed to have been incurred and anticipated to be incurred in the performance of this contract. The Oregon Board of Higher Education, Oregon Secretary of State, Federal Government, and their duly authorized representatives shall have access to the books, documents, papers, and records of Contractor which are directly pertinent to this contract for the purpose of making audit, examination, excerpts, and transcripts. Such books and records shall be maintained by Contractor for three years from the date of contract expiration unless a shorter period is authorized in writing. Contractor is responsible for any audit discrepancies involving deviation from the terms of this contract and for any commitments or expenditures in excess of amounts authorized by Institution.

ASSIGNMENT. Contractor shall not assign or transfer its interest nor delegate its obligation in this contract without the express written consent of the Institution.

AVAILABILITY OF ENINDS. Institution and in the propriet is interest nor delegate of a supportation or transfer its interest nor delegate its obligation in this contract without the express written consent of the Institution.

AVAILABILITY OF FUNDS. Institution certifies that sufficient funds are available and authorized for expenditure to finance costs of this contract within its current biennial appropriation or expenditure limitation, provided, however, that continuation of the contract, or any extension, after the end of the fiscal period in which it is written, is contingent upon a new appropriation or limitation for each succeeding fiscal period for the purpose of this contract.

CAPTIONS. The captions or headings in this contract are for convenience only and in no way define, limit, or describe the scope or intent of any provisions of this contract.

COMPLIANCE WITH APPLICABLE LAW. Contractor agrees to comply with all federal, state, county, and local laws, ordinances, and regulations applicable to the work to be done under this contract. Contractor specifically agrees to comply with all applicable requirements of federal and state civil rights and rehabilitation statutes, rules, and regulations. Contractor also shall comply with the Americans with Disabilities Act of 1990 (Pub L No. 101-336), ORS 659.425, and all regulations and administrative rules established pursuant to those laws. Failure or neglect on the part of Contractor to comply with any or all such laws, ordinances, rules, and regulations shall not relieve Contractor of these obligations nor of the requirements of this contract. Contractor further agrees to make payments promptly when due, to all persons supplying to such Contractor, labor or materials for the bear the provided in this contract; pay all contributions or amounts due the Industrial Accident Fund from such contractor incurred in the performance of this contract; not permit any lien or claim to be filled or prosecuted against the state on account of any labor or material furnished; pay to the Department of Revenue all sums withheld from employees pursuant to ORS 316.167. If Contractor fails or refuses to make any such payments required herein, the appropriate Institution official may pay such claim to such payment. Any payment of a claim in the manner authorized in this section shall not relieve the

Contractor's surely from obligation with respect to any unpaid claims.

CONFLICT OF INTEREST. Contractor covenants that it presently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of its services hereunder. Contractor further covenants that in the performance of this contract no person having any such interest shall be employed.

DUAL PAYMENT. Contractor shall not be compensated for work performed under this contract from any other entity of the State of Oregon.

EXECUTION AND COUNTERPARTS. This contract may be executed in several counterparts, each of which shall be an original, all of which shall constitute but one and the same

GOVERNING LAW. This contract shall be governed and construed in accordance with the laws of the State of Oregon. Any claim, action, or suit between Institution and Contractor that arises out of or relates to performance of this contract shall be brought and conducted solely and exclusively within the Circuit Court for Marion County, for the State of Oregon. Provided, however, that if any such claim, action, or suit may be brought only in a federal forum, it shall be brought and conducted solely and exclusively within the United States District Court for the District of Oregon.

arises out of or feales' to performance of this contract snall be brought and conducted solely and exclusively within the United States District Court for the District of Organ.

AZARO COMMUNICATION. Contractor shall notify Institution prior to using products containing hazardous chemicals are those products defined by Organ Administrative Rules, Chapter 437. Upon Institution request, Contractor shall immediately provide Material Sately Data Sheets, and the Commentation of the Comm

administered by the Department of Revenue, including the Multnomah County Business Income Tax, Lane Transit District Tax, Tri-Metropolitan Transit District Self-Employment Tax.

TERMINATIONS. This contract may be terminated at any time by mutual consent of both parties, or by either party upon thirty (30) days' notice in writing and delivered by certified mail or in person to the other party. In addition, the Institution may terminate this contract effective upon delivery of written notice to Contractor, or at such later date as may be established by the Institution, if (a) Federal or state regulations or guidelines are modified, changed, or interpreted in such a way that the services are no longer allowable or appropriate for purchase under this contract; or (b) Any license or certificate required by law or regulation to be held by the Contractor to provide the services required by this contract is for any reason denied, revoked, or not renewed. This contract may also be terminated by Institution for default (including breach of contract) if (a) Contractor fails to provide services or materials called for by this contract within the time specified; or (b) Contractor fails to perform any of the other provisions of this contract, or so fails to pursue the work as to endanger performance of this contract in accordance with its terms, and after receipt of written notice from Institution, fails to correct such failures within ten days. The rights and remedies of Institution provided in the above clause related to defaults (including breach of contract) by Contractor shall not be exclusive and are in addition to any other rights and remedies provided by law or under this contract.

TERMINATION DUE TO NONAPPROPRIATION OF FUNDS. If sufficient funds are not provided in future legislatively approved budgets of Institution or program for which this contract was executed is abolished, the Institution may terminate this contract without further liability by giving Contractor not less than thirty (30) days notice. In determ

State of Oregon prior to entering into this contract.

FORCE MAJEURE. Neither Institution nor Contractor shall be held responsible for delay or default caused by fire, riot, acts of God, or war where such cause was beyond, respectively, Institution's or Contractor's reasonable control. Contractor shall, however, make all reasonable efforts to remove or eliminate such a cause of delay or default and shall, upon the cessation of the cause, diligently pursue performance of its obligations under this contract.

The failure of Institution to enforce any provision of this contract shall not constitute a waiver by Institution of that or any other provision.

APPROVALS. In some instances, another state agency may be required to approve this contract before any work may commence under this contract. RECYCLING. In the performance of this contract the Contractor shall use, to the maximum extent economically feasible, recycled paper.

WORKERS' COMPENSATION. All employers, including contractor, that employ subject workers who work under this contract in the State of Oregon shall comply with ORS 656.017 and provide the required workers' compensation coverage, unless such employers are exempt under ORS 656.126. Contractor shall ensure that each of its subcontractors complies with these requirements.

MERGER. THIS CONTRACT CONSTITUTES THE ENTIRE AGREEMENT BETWEEN THE PARTIES. THERE ARE NO UNDERSTANDINGS, AGREEMENTS, OR REPRESENTATIONS, ORAL OR WRITTEN, NOT SPECIFIED HEREIN REGARDING THIS CONTRACT. NO AMENDMENT, CONSENT, OR WAIVER OF TERMS OF THIS CONTRACT SHALL BIND EITHER PARTY UNLESS IN WRITING AND SIGNED BY ALL PARTIES. ANY SUCH AMENDMENT, CONSENT, OR WAIVER SHALL BE EFFECTIVE ONLY IN THE SPECIFIC INSTANCE AND FOR THE SPECIFIC PURPOSE GIVEN. CONTRACTOR, BY THE SIGNATURE HERETO OF ITS AUTHORIZED REPRESENTATIVE, ACKNOWLEDGES HAVING READ AND UNDERSTOOD THE CONTRACT AND CONTRACTOR AGREES TO BE BOUND BY ITS TERMS AND CONDITIONS.

#### **ATTACHMENT B**

# 1.01 Scope of Work

The Contractor shall provide the following Executive Search services:

- Recruit and screen Director candidates:
- Understand position, scope of responsibilities, compensation package, etc...
- ❖ Work with OSU search committee to build an excellent applicant pool
- Identify applicants/candidates for search committee review and provide candidate profiles
- Facilitate interviews of candidates
- Conduct reference checks
- Prepare detailed reports re candidate strengths and weaknesses
- Assist in negotiations re: salary and benefits

The Contractor shall work with the University within the following timeline:

- Build the applicant pool: March 2012
- ❖ Narrow the application pool to a list of 6 to 8 excellent candidates so that airport interviews may be conducted in late March 2012 to early April 2012
- Narrow the pool further so that 2-3 excellent finalists may interview on campus in April 2012

The goal is for the new HR Director to start their appointment on July 1, 2012, but the University understands that search timelines are often adjusted as the search progresses, and that an August or September start date may occur.

# 1.02 Payment

OSU shall pay Contractor progress payments upon OSU's approval of Contractor's invoice submitted to OSU for completed services, but only after OSU has determined that Contractor has completed, and OSU has accepted the completed services.

# 1.03 Contract Renewal and Scope

This Contract may be renewed by mutual written agreement. Additional related work may be added to the Scope of Work through written amendment as the project develops over the contract term.

#### 1.04 Travel

Contractor shall make its own travel arrangements in performance of the Contract. OSU will reimburse Contractor for travel expenses. Contractor is required to follow the policy provisions of the Oregon University System (OUS) Contractor Travel Reimbursements Policy, OUS Fiscal Policy number 70.200 which can be found at <a href="http://www.ous.edu/dept/cont-div/fpm">http://www.ous.edu/dept/cont-div/fpm</a>. Contractor is not required to complete a contractor travel reimbursement request or submit receipts. Contractor must include travel expenses on Contractor's invoice. Contractor may not use OSU Travel Contracts for their travel and OSU may not arrange or pay for Contractor's travel.

# 1.05 Publication

Contractor will not include the OSU name or trademarks in any advertising, sales, promotion, or other publicity matter without prior written approval of OSU.

#### 1.06 Parking

All contractors, vendors and commercial vehicles doing business on the OSU campus are required to have a permit to park, whether utilizing designated street parking or parking in the parking lots. The permits may be applied for at Transit & Parking Services, located in Adams Hall, 606 SW 15<sup>th</sup> St. There are various permits available, contact Transit & Parking Services for current prices.

# EXHIBIT B CERTIFICATIONS

By signature on this certification the undersigned certifies that they are authorized to act on behalf of the Proposer and that under penalty of perjury the undersigned will comply with the following:

# SECTION I. OREGON TAX LAWS

As required in ORS 305.385(6) the undersigned hereby certifies that to the best of the undersigned's knowledge, the Proposer is not in violation of any Oregon Tax Laws. For purposes of this certification, "Oregon Tax Laws" means a state tax imposed by ORS 401.792 to 401.816 (Tax For Emergency Communications), 118 (Inheritance Tax), 314 (Income Tax), 316 (Personal Income Tax), 317 (Corporation Excise Tax), 318 (Corporation Income Tax), 320 (Amusement Device and Transient Lodging Taxes), 321 (Timber And Forestland Tax), 323 (Cigarettes And Tobacco Products Tax), and the elderly rental assistance program under ORS 310.630 to 310.706; and any local taxes administered by the Department of Revenue under ORS 305.620. If a Contract is executed, this information will be reported to the Internal Revenue Service under the name and taxpayer I.D. number submitted below. Information not matching IRS records could subject Contractor to thirty one percent (31%) backup withholding.

#### SECTION II. AFFIRMATIVE ACTION

The undersigned hereby certifies that they have not discriminated against Minority, Women or Emerging Small Business Enterprises in obtaining any required subcontracts, pursuant to OAR 580-061-0030 (3).

# SECTION III. COMPLIANCE WITH SOLICITATION

The undersigned agrees and certifies that they:

- 1. Have read, fully understands and agrees to be bound by the Informal Request for Proposal and all Exhibits and Addenda to the Informal Request for Proposal; and
- 2. Are an authorized representative of the Proposer, that the information provided is true and accurate, and that providing incorrect or incomplete information may be cause for rejection of the Proposal or Contract termination; and
- 3. Will furnish the designated item(s) and/or service(s) in accordance with the Informal Request for Proposal and the Contract; and
- 4. Has provided a correct Federal Employer Identification Number or Social Security Number with Proposal.

# SECTION IV. PERMISSIVE COOPERATIVE PROCUREMENTS

If Proposer is awa □ agrees □ disagree	9S	m this Inform	al Request for Proposal, Pro	oposer hereby (check one)
Authorized Signature:		·	Date:	
	int):			:()
Title:			Fax:(	)
	(required):			
Construction Contractors Board (CCB) License Number (if applicable):				
	tion (check one): □ Partnership		☐ Sole Proprietorship	□ Non-Profit
Minority, Women & Emerging Small Business (MWESB) Certified Firm:     Yes				

EXHIBIT C
REFERENCES

REFERENCE 1				
COMPANY:	CONTACT NAME:			
ADDRESS:	PHONE NUMBER:			
CITY, STATE ZIP:	FAX NUMBER:			
WEBSITE:	E-MAIL:			
GOODS OR SERVICES PROVIDED:				
REFERENCE 2				
COMPANY:	CONTACT NAME:			
ADDRESS:	PHONE NUMBER:			
CITY, STATE ZIP:	FAX NUMBER:			
WEBSITE:	E-MAIL:			
GOODS OR SERVICES PROVIDED:				
REFERENCE 3				
COMPANY:	CONTACT NAME:			
ADDRESS:	PHONE NUMBER:			
CITY, STATE ZIP:	FAX NUMBER:			
WEBSITE:	E-MAIL:			
GOODS OR SERVICES PROVIDED:				