EXHIBIT C DIRECT COSTS/GENERAL CONDITIONS WORK COSTS MATRIX									
	Construction	n costs/Paid by Owner							
Description	Direct Cost of the General Conditions Work Costs		Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner					
Costs Related to CM Staffing & Job Office									
1 Project Superintendent		X							
2 Area Superintendents		X							
3 Project Executive (for project specific time only)		X*		<u> </u>					
4 Senior Project Manager (for project specific time only)		х Х		1					
5 Project Manager		X		<u> </u> ]					
6 Project Engineers		<u>х</u>		<u> </u>					
7 Field Engineers		<u>х</u>							
8 Project Admin		X*. **		<u> </u>					
9 Scheduler (for project specific time only)		<u></u> Х							
10 MEP Coordinator (for project specific time only)		X		1					
11 LEED Coordinator (for project specific time only)		<u>х</u>		<u> </u>					
12 Safety Coordinator (for project specific time only)		X		1					
13 Detailer	Х	X							
14 Accounting/Data Processing	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		X						
15 Payroll Accountant			X						
16 Surveying	Х		X						
17 Benefits - included in hourly rates	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Х							
18 Vacation Time - included in hourly rates		X							
Travel, Hotel, Meals, etc. (in accordance with Agreement for product		X							
19 verification only)		Х							
20 Sick Leave - included in hourly rates		X							
21 Bonuses			X						
22 Jobsite Office material costs and expendables		Х							
23 Warranty			X						
24 Corrective/Non-conforming repair			X						
25 Corrective work not due to contractor default			Х						
26 PM auto rental		Х							
27 PM auto fuel for on-site job-related errands only - not travel from home		Х							
28 Project Superintendent truck rental		Х		ļ					
Project Superintendent truck fuel for on-site job-related errands only - not 29 travel from home		Х							
30 Office Trailer Rental		Х							
31 Office Furniture/Equipment		X*							
32 Blueprints for sub bidding - Allowance		X*							
33 Blueprints for day-to-day job operations		Х							
34 Postage/FedEx		Х							
35 Project Photos		Х							
36 Personal Comupters/software			Х						
37 General Contractor Bond	Х								
38 Subcontractor Bonds	Х*								

	Construction costs/Paid by Owner			
Description	Direct Cost of the Work	General Conditions Work Costs	Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner
			N N	
39 Insurance GL, Worker's Comp, Auto (in accordance with OSU contract only)	N N		Х	
40 Insurance All Risk	Х			X
41 Soils report				X
42 Testing and Inspections	V			X
43 Facility training	Х			Х
44 Building Permits/Fees				X
45 Development Permits/fees 46 Estimating	+		Х	^
46 Estimating 47 Value engineering	+ +		X	
47 Value engineering 48 Corporate accounting	+		X X	
	+			
49 Corporate safety officer 50 Main office administration	+		X X	
51 Corporate IT director			X	
52 Legal				
			X	
53 Main office payroll costs			X X	
54 Main office fringe/bonus costs 55			<u>^</u>	
56				
Construction Wages for trade labor	X*			
Labor Burden for trade labor	X*			
57 Subcontracts	X			
58 Material & Equipment related to craft labor & site logistics	X			
59 Rental-Contractor Owned equip (less than \$2000 will be purchased)	X*			
60 Small Tools (less than \$2000 will be purchased)	~	Х*		
61 Flatbed truck rental/operation		X		
62 Flatbed truck fuel		X		
63 Water truck		<u>х</u>		
64 Air Compressor	1	X		1
65 Water pumping equipment	1	<u>х</u>		
66 Other dewatering equipment	1	<u>х</u>		
67 Equipment rental -third party	Х	~		1
68 Storage Trailer rental	~	Х		
69 Temporary Toilets	1	<u>х</u>		
70 Project Signage	1	X X		
71 Temporary Fencing	1	<u>х</u>		
72 Barricades		X		
73 Temporary Enclosures	1	<u>х</u>		1
74 Temporary Stairs	1	<u>х</u>		1
75 Opening Protection	1	<u>х</u>		1
76 Safety railing and nets	1	<u>х</u>		
77 Drinking water (NOT coffee) and supplies (cups)	1	× ×		
	1	^		
Safety equipment for CMGC personnel. Generic only - not logo materials. 78 Subs provide own in COW.	х	Х		
79 First Aid supplies for CMGC personnel. Subs provide own in COW.	X	<u>х</u>		
	^	Λ		

	Construction costs/Paid by Owner				
Description	Direct Cost of the Work	General Conditions Work Costs	Contractor's O/H Part of CM/GC's Fee	Misc. Costs Paid by Owner	
81 Weather protection		Х			
82 Mobilization/Demobilization		Х			
83 Craft Parking			Х		
84 Craft Shuttles					
85 Telephone and Data line Installation		Х			
Telephone Bills (On-site hard line phone service - if cell phones max \$50/mo 86 reimbursement in alignment with OSU staff costs)		х			
87 Temp utilities hookup		Х			
88 Temp utility bills				Х	
89 Periodic Cleanup	Х				
90 Final cleanup	Х				
91 Dump permits/fees	Х				
92 Trash removal/Hauling	Х				
93 Flagging/Traffic control	Х				
94 Dust Control	Х				
95 Trash chute	Х				
96 Trade permits				Х	
97 Manlift Materials and Rental	Х				
98 Manlift Erect/Dismantle	Х				
99 Manlift operator	Х				
100 Crane rental	Х				
101 Crane operator & bellman	Х				
102 Crane Erect/Dismantle/Jump	Х				
103 Crane Service agreement costs	Х				
104 Temp elevator operator	Х				
105 Temp elevator agreement	Х				
106 Forklift rental	Х				
107 Forklift operator	Х				
108 Equipment Fuel	Х				
	*Subject to Negotiation				
		uble-shoot equipment			
*** - Project Admin = on-site office manager, payroll, clerical services					