

**Request for Qualifications**

**For**

**Design/Build (D/B) Services**



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**UNIVERSITY  
OF OREGON**

**For the**

**University Housing  
Central Kitchen and Woodshop Project**

**Project**

**# CP13-111**

Department of Campus Operations  
1276 University of Oregon  
Eugene OR 97403-1276

January 24, 2014

## I. INTRODUCTION

The Oregon State Board of Higher Education (OSBHE), on behalf of the University of Oregon (University), is seeking proposals containing Qualifications from qualified Design-Build (D/B) firms (Proposers) for the construction of the University Housing Central Kitchen and Woodshop at the University of Oregon in Eugene, Oregon. The project generally consists of the creation of approximately 23,000 gross square feet of new space to accommodate kitchen and related storage facilities currently located in Carson Hall and Bean Hall and woodshop space currently scattered throughout University Housing facilities. In accordance with Oregon Administrative Rule (OAR) 580-063-0020 and 0030, the OSBHE will use the request for Qualifications (RFQ) competitive procurement process to select and enter into an open book, GMP based contract with a two stage delivery, including Pre-Construction services and Construction services based upon the establishment of a GMP at the end of the Design Development phase of the project..

During the RFQ phase of competition, the University's Selection Committee will evaluate each Proposer's capabilities with respect to the evaluation criteria set forth in Section VIII. Information will be obtained from various sources including information in Qualifications and discussions with clients of Proposers and other sources. The Selection Committee will shortlist the top three (3) scored D/B Teams. These teams will be provided an opportunity to interview with the selection committee to address specific questions posed as well as provide additional information to the selection committee to support their selection as the most qualified team to deliver this project.

The University intends to enter into a Design-Build Contract for Pre-Construction services with the selected D/B team that will be based upon the information submitted in response to Section VIII of this RFQ including Design and Pre-Construction fees submitted by the D/B team as part of the requirements of this RFQ. These fees shall contain all costs as described in Sections IV & V of this RFQ. Upon successful negotiation of an Early Work GMP, an Early Work Amendment will be executed for the removal of existing structures from the site in preparation for the construction of the facility. Upon the successful establishment of a GMP, the GMP phase of the Contract will be executed which will contain Construction Documentation, Bidding, Construction and Post Construction phase work as described in the Sample Contract attached to this RFQ as Appendix A. If the Owner is unable to successfully negotiate a GMP with the successful proposer, the Owner reserves the right to contract with the second ranked proposer.

This RFQ does not commit the University to enter into any agreement, to pay any expenses incurred in preparation or delivery of any response to this request, or to procure or contract for any supplies, goods or services. The University reserves the right to accept or reject any or all Proposal(s) not in compliance with the RFQ or if it is in the public interest to do so.

## II. PROJECT SCOPE, BUDGET, AND SCHEDULE

The Kitchen facility will provide space for food preparation and distribution to the many food serveries within University Housing's residence halls and for catered meals provided by University Catering across the campus. The Woodshop facility will provide space to repair damaged and broken furniture used within the various housing facilities. The woodshop could also provide expansion space for the central kitchen operations if needed in the future. The new facility will include features for loading and unloading trucks to both receive raw materials and distribute finished products for both the Central Kitchen and the Woodshop. The Central Kitchen and Woodshop will replace very old and outdated facilities. The new, modern facility will meet the increased demand while providing outstanding service with local and sustainable products for the campus and community.

The Owner has established a budget range between \$6-\$7 million with a target budget established at \$6.3 million for the Design-Build Contract - inclusive of Design/Builder design professional's fees, reimbursable expenses, overhead and profit. The establish budget range is exclusive of the early work amendment for temporary site fencing and for the removal of existing structures from the site in preparation for the construction of the facility. The Owner has developed an overall project budget as defined in Appendix B.

The Owner has established a priority for the development of the project regarding Budget, Scope and Schedule. The project has a very set budget with limited ability to vary from the target budget identified in this RFQ. The project scope is the second priority, with the established goal being to achieve the optimal program available for the established budget. The project schedule is to be defined by the proposer and should be developed with consideration towards the result that best optimizes a cost effective delivery schedule.

It is the intent of the Owner for there to be a collaborative and involved working relationship between the Owner and the D/B team through design, cost accounting, and construction execution so that the exchange

of ideas and decision making generates the best possible solutions for the project.

### III. FORM OF AGREEMENT

The University will use the *Oregon University System Agreement for Design-Build Services with Guaranteed Maximum Price (Sample Contract)*, attached as Appendix A, and *Oregon University System General Conditions for the Public Improvement Contracts, July 1, 2012 Edition (OUS General Conditions)*, attached as part of Appendix A (Exhibit H), as the basis for the final agreement (D/B Contract). The OUS General Conditions are modified by the Supplemental General Conditions, if any, attached to this RFQ as part of Appendix A (Exhibit H). The OUS General Conditions and any Supplemental General Conditions will apply to the work of all subcontractors and to the work of the D/B team to the extent that they do not conflict with the D/B Contract.

It is the intention of the University to enter into a D/B Contract with the selected D/B team that is substantially similar to the attached Sample Contract. Upon selection of a D/B firm, the project will undergo a Program Verification and Concept Design Phase. This phase will confirm the scope of work presented in the Program and Narrative Specification attached as part of Appendix A (Exhibit A, Attachment A-1) meets the needs and expectations of the University and can be constructed for the target budget on a Conceptual level. Documents will also be developed that are required to submit to the City of Eugene for a Site Review submission during this period.

Upon the receipt of approval of the Program Verification and Concept Design by the Owner, the D/B will be authorized to develop the Schematic Design Documentation. This shall incorporate all items required by the attached Contract and its associated Exhibits. Review and approval of the Schematic Design by the Owner along with approval of the design by the Campus Planning Committee will release the D/B Contractor to proceed with Design Development Documentation.

Design Development will require two submission and approval stages. The first submission will be at 50% completion of the Design Development Documentation. The second will be at 100% completion of the Design Development Documentation. At this stage, the Owners comments shall be incorporated into the Design Development Documentation in order to generate a Conformed Design Development set. This set of documents will be used to establish the GMP for the project.

If the Design/Builder and Owner cannot come to an agreement on the GMP value and a satisfactory scope of work, the Owner retains the right to contract, for the purpose of completing design and/or construction services associated with this project, with an alternate proposer from this solicitation process as described in Article 5 of the Contract attached as Appendix A to this RFQ.

Upon acceptance of the GMP by the Owner, Construction Documents will be developed by the D/B Architect of Record. These documents shall contain all information required to acquire a building permit for the City of Eugene, bid the project and construct the facility. Construction Documents will not be deemed complete until they have incorporated all information required from the City of Eugene.

The D/B and all subcontractors shall comply with ORS 279C.800 through 279C.870. The Bureau of Labor and Industries (BOLI) Prevailing Wage Rates that will apply to the Contract shall be those in effect at the time the D/B Contractor submits a Proposal to the Owner as part of this selection process. These rates will be established for the duration of the project. The prevailing wage rates that will apply will be those set forth in the then current version of the following BOLI booklet, together with any amendments to that booklet: **“PREVAILING WAGE RATES for Public Works Contracts in Oregon.”**

#### IV. SCOPE OF DESIGN SERVICES

The D/B Contract shall include Design Phase Services as stated in the D/B Contract (Appendix A).

#### V. SCOPE OF CONSTRUCTION SERVICES

The D/B Contract shall include Pre-Construction and Construction Phase Services as stated in the D/B Contract (Appendix A), OUS General Conditions (Appendix A, Exhibit H) and Supplemental General Conditions (Appendix A, Exhibit H).

The University will require the successful D/B to make subcontracting efforts on behalf of minority-owned, women-owned, and emerging small businesses in compliance with OAR 580-061-0030 and -0035. Similarly, the University encourages the involvement of minority-owned and women-owned businesses.

## VI. SELECTION PROCEDURE AND TIMETABLE

Under this RFQ, the selection procedure is intended to evaluate the capabilities of interested D/B firms to provide services to the University for this Project. Qualifications will be evaluated by the selection committee in accordance with the criteria listed in this RFQ. Three D/B teams will be short-listed based on the overall merit of its Qualifications, using the criteria described in Section VIII and the information obtained from references, interviews (if any), and any other reliable source.

Estimated timetable for the RFQ process:

<b>January 24, 2014</b>	<b>RFQ Advertisement</b>
<b>February 13, 2014 2:00 pm Local Time</b>	<b>Qualification Submittal Deadline</b>
<b>February 20, 2014</b>	<b>Qualification Review Complete</b>
<b>February 21, 2014</b>	<b>Notification of Short List</b>

Estimated timetable for the Interview process:

<b>February 27, 2014</b>	<b>D/B Team Interviews</b>
<b>February 27, 2014</b>	<b>D/B Team Selection/Notification</b>

## VII. SUBMITTAL AND INTERVIEW INFORMATION

The finalist interviews are planned to be held on or after February 27, 2014 at the University of Oregon. All finalists will be notified no later than February 21, 2014 of the exact times and places of their interviews.

The format of the interview will be left up to the proposing firm; however, you will be supplied with a list of topics that must be incorporated into your presentation and questions by the selection committee should be anticipated. Interviews will not typically exceed one hour. Key members of the Proposer's proposed D/B team must be present at and participate in the interview. This shall include the proposed kitchen consultant. Teleconferencing of key members during the interview will not be accepted. Each Proposer must notify Owner no less than two days prior to its interview of any audio/visual or presentation support materials that may be required.

**Nine printed (9) copies and one electronic .pdf format copy of the Proposal must be received by the University of Oregon Department of Capital Construction by 2pm, February 13, 2014.**

If submitted by mail, send to:

Department of Campus Operations  
1276 University of Oregon  
Eugene, OR 97403-1276

If delivered by messenger or other delivery service:

Department of Campus Operations  
University of Oregon  
1295 Franklin Boulevard  
Eugene, OR 97403

No responses received after the proposal submittal deadline will be considered.

ALL QUESTIONS AND CONTACTS WITH THE UNIVERSITY REGARDING THIS RFQ SHOULD BE ADDRESSED EITHER IN WRITING OR BY PHONE TO:

Darin Dehle, Director of Capital Construction  
Department of Campus Operations  
1276 University of Oregon  
Eugene OR 97403-1276  
Phone: (503) 346-2282  
Fax: (503) 346-6927

## VIII. INSTRUCTIONS TO PROPOSERS AND CRITERIA

### A. Proposals must:

1. Follow the format outlined below and be signed by an officer or principal with the authority to contractually bind the firm;
2. Contain a name, phone number and E-mail address for a contact person at the proposing company that can address issues with the

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proposal, needs to receive scoring feedback on the proposal and can be contacted under the circumstance that your firm is shortlisted for the RFP process. This information may be included in the content of the cover letter;

3. Be contained in a document not to exceed sixteen (16) single-sided or eight (8) double sided pages including whatever pictures, charts, graphs, tables, and text the team deems appropriate to be part of the review of the firm's qualifications. A separate transmittal letter, front and back covers, Table of Contents, and blank section/numerical dividers will not be counted in the page limit. Resumés of key individuals proposed to be involved in this project are also exempted from this limit as long as they do not contain information required as part of the scoring criteria for this RFQ. Page size is limited to 8-1/2 x 11 inches, with basic text information no smaller than 11-point type. The Proposer must follow the format defined below. The Proposer may however combine sections together on a single page if desired to provide for a more efficient use of the page limitation. The combined sections need to be clearly defined so the reviewers can easily find the information.
4. The scoring breakdown for the proposals is as follows:

Item 1 - Company History & Performance Indicators	15 Points
Item 2 - Project Staffing - Team Organization - Key Personnel	15 Points
Item 3 - Project Team Experience	25 Points
Item 4 - Quality of Design and Construction	30 Points
Item 5 - MWESB & Local Participation	15 Points
Item 6 - Costs - Design Services(10), Pre-Construction(10), and OH&P(10)	30 Points
Item 7 - Overall Project Schedule	10 Points
Item 8 - References:	Non-scored section
Total Available:	140 Points



Scores will be based upon the quality of the information provided in response to Section VIII, B. below.

- B. The following questions constitute the criteria for the selection committee to evaluate the Proposals, as specified in Section IX, below. **Please respond to each question using this format.**

1. ***Company History(s) & Performance Indicators (Maximum 15 points)***

Describe proposing team's history, including;

- a) CCB License Number for Contractor (Required)
- b) Professional License numbers for design consultants as required by the State of Oregon.
- c) Ownership structure of the company(ies).
- d) Total bonding capacity of the Contracting entity
- e) Current available bonding capacity and ability to obtain insurance coverage for a project of this scope.
- f) Annual dollar value of projects proposing company has constructed for each of the last 5 years. Break out each year's work value into the three following categories; D/B format, CM/GC format and General Contractor format.
- g) Contractor's Current Experience Modification Rate.
- h) Provide the safety and accident prevention record of the construction members of the Project Team. Include other relevant information that documents their safety record.
- i) How will the safety performance of subcontractors be maintained?
- j) Describe how the responsibility and contractual liability between a multi-faceted Team be managed?

2. ***Project Staffing - Team Organization - Key Personnel (Maximum 15 points)***

Provide the following Staffing information;

- a) Provide a list of names and roles of key personnel that Proposer will commit to the Design, Pre-Construction and Construction Phases of this project, including but not limited to: Design-Builder's Representative, Project Manager, Job Superintendent, Project Architect, MEP consultants and sub-contractors, Kitchen Consultant, LEED consultant, etc.

- b) Describe the proposed Project Team for both design and construction portions of the project, including team members, the organization, and the responsibility of each Team member. Include an organizational chart that shows the relationships between the key individuals of the Project Team.
- c) Identify how your Team will be integrated into a cohesive Design-Build organization, including a description of management strategies, internal communication protocols, coordination tools, and planning efforts that you will employ to ensure a successful project.
- d) Provide resumes of the key individuals working as the Project Team. Resumes will be inserted as an appendix and will be in addition to the pages limited in the response.

**3. *Project Team Experience - (Maximum 25 points)***

- a. Provide a list of projects with similar characteristics to this project that were staffed by the individuals listed above and describe the roles that the above individuals played in the Design and Construction Phases of this work. Include date, type of project, budget, issues addressed during design and construction, construction duration, and a telephone number and contact name who is familiar with the project. Identify whether other Team members were involved in the project, and if so, the level of their involvement.
- b. Provide specific examples showing the ability to control project budgets. If costs exceeded the budget, what was done to bring the costs back within project requirements?
- c. Provide the proposed Project Team members' specialized experience and competence in the delivery of high volume production kitchens, design-build delivery method, as well as projects within a higher education design and construction setting.

**4. *Quality of Design and Construction - (Maximum 30 points)***

- a. Summarize key elements that the Project Team anticipates using that will maintain quality from design through construction.
- b. Describe your D/B team's process and how it will engage and involve the University during the design and

construction process. How will you maintain focus on the University's stated priorities?

- c. Describe how responsibility between a multi-faceted Team will be managed from design through construction and the warranty period?
- d. Describe how your team will provide cost effective design innovation in terms of construction systems or techniques.
- e. Provide "lessons learned" on previous design build projects.

5. *Minority, Women Owned and Emerging Small Business (MWESB) and local Contractor Participation Strategy (Maximum 15 points)*

It is the expectation of the Owner, that the D/B team will develop an effective and thoughtful approach to the recruitment of MWESB and local contractors to perform work on this project.

- a) What about your business practices and approach to sub-contracting will position your team to outperform others in the successful recruitment of MWESB contractors on this project.
- b) Describe your process of developing bid packages. How does this approach promote the ability of MWESB and local contractors to bid on work?
- c) Consider that the Owner directs you to generate smaller bid packages than you would typically anticipate in order to provide work packages that were adequately sized for enhanced MWESB bidding participation resulting in 1/3 more subcontractors on the site. What impact, if any, would you see to your firm's management staffing plan during construction? How would this impact your General Conditions staffing costs?
- d) Provide two examples of projects that have had very successful MWESB participation. Provide statistics associated with the total construction value vs. the value contracted with MWESB subcontractors and the total number of subcontractors vs. the number of MWESB subcontractors. Describe how you were successful in achieving this level of participation. Please describe how

we might be challenged in regards to reaching a comparative level of participation on our project.

**6. *Costs - Design Services, Pre-Construction, and OH&P(Maximum 30 pts., 10 points for each sub-section)***

This section consists of the submission of three cost parameters associated with the project.

1. Design Services Costs – Design Services Costs shall be submitted as a Lump Sum dollar value required by the “Designer” to perform the services required by Articles 4,5&7 of the D/B Contract attached as Appendix A. Upon execution of the Contract and for the purposes of invoicing, the submitted Lump Sum will be allocated per the requirements of Article 8.2 of the D/B Contract attached as Appendix A.
2. Pre-Construction Costs – Pre-Construction Costs shall be submitted as a Lump Sum dollar value required by the “Builder” to perform the services required in Articles 5&7 of the D/B Contract attached as Appendix A. Upon execution of the Contract and for the purposes of invoicing, the submitted Lump Sum will be allocated per the requirements of Article 8.3 of the D/B Contract attached as Appendix A.
3. OH&P – Overhead and Profit shall be submitted as a Percentage. This percentage shall represent the entire mark-up that the Design-Builder will place on any sub-contractor value associated with developing the Cost of Work, any General Conditions Cost associated with the execution of the project, or any additional Architectural or Engineering Services as described in Article 6 of the D/B Contract attached as Appendix A. Overhead and Profit percentages shall be inclusive of items defined as “Overhead” within the OUS General Conditions & Supplemental General Conditions attached to this RFQ as Appendix A, Exhibit H.

**7. *Overall Project Schedule: (Maximum 10 pts.)***

Provide an overall project schedule that incorporates all of the major required milestones to successfully deliver this project. Include all of the elements, and their durations as identified in Appendix E.

The RFQ Documents have not established a project timeline. It has been defined that the completion schedule will be determined by the submittal of this schedule by the Design-Builder so as to best represent the most cost effective delivery of the project.

This schedule will be attached to the Contract as Exhibit B and will establish all major milestones in the schedule and determine a framework for the detailed construction schedules that are required during the construction phase of the project.

**8. *References: (Non scored section, include as appendix not counting against total required response pages)***

Provide the names, addresses, and phone numbers of three Owner references. These references should be from projects that have some type of relevance to the project identified in this solicitation, particularly to D/B, Integrated Design Process or collaboration CM/GC projects. Include references for projects that represent the work performed by the personnel (see item 2 above) being proposed for this project. Please verify that the individuals identified as references had direct involvement with the referenced projects, are available, and that the phone numbers are current. The University may check with these references and/or may check with other references associated with past work of your firm(s). (This section will not be scored separately, but the information obtained from reference checks will be used in and may affect the evaluation of the scored criteria. References will be contacted before the shortlisting of Qualifications.)

**IX. PROPOSAL EVALUATION**

Interviews will be conducted by the selection committee. Scores from the Proposals will not be carried through to the interview process. Interviews will not be numerically scored. The interviews will receive ordinal ranks. The selection committee will consist of members from Campus Planning and Real Estate, Capital Construction, Student Affairs, Housing, and Catering and Food Services that are familiar with the design and construction process, as well as those who are not.

The selection committee will evaluate each Proposal on its overall merit, based on responses to the questions identified in Article VIII. D/B

selection will be based upon information gained during the interview and information gained from clients and other sources.

X. REQUESTS FOR CHANGE AND PROTESTS

A. Requests For Change or Protests:

A Proposer may submit a written request for a change or protest of particular solicitation provisions, specifications or conditions (including comments on any specifications that a firm believes limits competition) to Darin Dehle at the above address no later than 4:00 PM on February 6, 2014. A request for change or protest must include the reasons for the request or protest and any proposed changes to the solicitation provisions and specifications and conditions. Any issue that could have been raised by filing a written request for a change or protest of particular solicitation provisions will not be grounds for a selection protest.

Any change or modification to the specifications or the procurement process will be in the form of an addendum to the RFQ. No information received in any manner different than as described herein shall serve to change the RFQ in any way, regardless of the source of the information.

B. Selection Protests

Any Proposer who claims to have been adversely affected or aggrieved by the selection of a competing Proposer will have five calendar days after notification of award to submit a written protest of the selection to the Associate Vice Chancellor for Administration, PO Box 3175, University of Oregon, Eugene, Oregon 97403, as provided by OAR 580-061-0145. This written notification must be received by 5:00 P.M. PST within a five-calendar-day period of notification of award. Selection protests will be answered directly with the protesting proposer. Selection protests must comply with and will be addressed pursuant to OAR 580-061-0145.

XI. PROPRIETARY INFORMATION

The University will retain this RFQ and one copy of each original response received, together with copies of all documents pertaining to the award of a contract. These documents will be made a part of a file or record, which will be open to public inspection after responder selection, and award is announced. If a response contains any information that is considered a trade secret under ORS 192.501(2), mark each sheet of such information with the following legend: **"This data constitutes a trade secret under**

**ORS 192.501(2), and must not be disclosed except in accordance with the Oregon Public Records Law, ORS Chapter 192."**

The Oregon Public Records Law exempts from disclosure only bona fide trade secrets, and the exemption from disclosure applies only "unless the public interest requires disclosure in the particular instance". Therefore, non-disclosure of documents or any portion of a document submitted as part of a response may depend upon official or judicial determination made pursuant to the Public Records Law.

**In order to facilitate public inspection of the non-confidential portion of the response, material designated as confidential must accompany the response, but be readily separable from it. Prices, makes, model or catalog numbers of items offered, scheduled delivery dates, and terms of payment will be publicly available regardless of any designation to the contrary. Any response marked as a trade secret in its entirety will be considered non-responsive and will be rejected.**

By providing a submittal to this RFQ, the proposer grants the University of Oregon a non-exclusive, perpetual, irrevocable, royalty-free, worldwide license for the rights to copy, distribute, display, prepare derivative works of and transmit the response for the purpose of conducting this procurement and to fulfill obligations under Oregon Public Records Laws.

## XII. INSURANCE

The successful Proposer shall provide the insurance coverages as required by the D/B Contract and OUS General Conditions.

## XIII. EQUAL EMPLOYMENT COMPLIANCE; SEXUAL HARASSMENT

By submitting a proposal, the applicant certifies conformance to the applicable federal, state and local laws, acts, executive orders, statutes, administrative rules, regulations, ordinances and related court rulings concerning Affirmative Action toward Equal Employment Opportunities. All information and reports required by the Federal, Oregon State or local Governments having responsibility for the enforcement of the foregoing shall be supplied to UO upon request for purposes of investigation to ascertain compliance with the foregoing.

UO is committed to increasing opportunities for Emerging Small Businesses and Minority and Women Owned Businesses, and UO

strongly encourages its contractors to use these businesses in providing services and materials for UO contracts and projects.

Pursuant to OAR 580-061-0030, by submitting a proposal, the proposer certifies that the proposer has not discriminated against Minority, Women or Emerging Small Business Enterprises in obtaining any required subcontracts.

Pursuant to OAR 580-061-0040, proposers are hereby notified that the Oregon State Board of Higher Education has adopted policies applicable to consultants and contractors that prohibit sexual harassment and that proposers and their employees and agents, and subcontractors and their employees and agents, are required to adhere to UO's policies prohibiting sexual harassment in their interactions with members of UO's community.

#### XIV. FINANCIAL RESPONSIBILITY

UO reserves the right to investigate and evaluate, at any time prior to award and execution of the contract, a submitting firm's financial responsibility to perform the anticipated contract. Submission of a Proposal shall constitute approval for UO to obtain any credit report information UO deems necessary to conduct the evaluation. UO shall notify the firms, in writing, of any other documentation required, which may include, but need not be limited to, recent profit-and-loss history; current balance statements; assets-to-liabilities ratio; including number and amount of secured versus unsecured creditor claims; availability of short and long-term financing; bonding capacity and credit information, etc. Failure to promptly provide this information shall result in rejection of the Proposal.

UO may postpone the award or execution of a contract in order to complete its investigation and evaluation. Failure of a Proposer to demonstrate financial responsibility shall render it non-responsible and shall constitute grounds for Proposal rejection.

#### XV. TAX CERTIFICATION

By submission of our qualifications the signatory certifies under penalty of perjury that the signatory is authorized to act on behalf of the Proposer and that the Proposer is, to the best of the signatory's knowledge, not in violation of any Oregon tax laws. For purposes of this certification, "Oregon Tax Laws" means a state tax imposed by ORS



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320.005 to 320.150 and ORS 403.200 to 403.250 and ORS Chapters 118, 314, 316, 317, 318, 321 and 323 and the elderly rental assistance program under ORS 310.630 to 310.706 and local taxes administered by the Department of Revenue under ORS 305.620.

XII. ENCLOSURES

The following appendices are included in this RFQ:

- Appendix A: Oregon University System Agreement for Design/Build Services with Guaranteed Maximum Price
  - Exhibit A: Project Description, Project Budget and Documents and Guidelines.
    - Attachment A-1: Program, Narrative Specification & Equipment List
    - Attachment A-2: Design Guidelines
    - Attachment A-3: Open Space Framework/Campus Plan Amendments
    - Attachment A-4: Project Boundary Map
    - Attachment A-5: Geotechnical Report
    - Attachment A-6: Site Survey
    - Attachment A-7: Asbestos Abatement Survey and Report
  - Exhibit B - Project Schedule
  - Exhibit C - Schedule of Services, Consultants, and Personnel
  - Exhibit D - Requirements for Design Document Submittals to Owner
  - Exhibit E - Early Work Amendment
  - Exhibit F - GMP Amendment
  - Exhibit G - Schedules of Payment for Design Services and Reimbursable Expenses
  - Exhibit H - OUS General Conditions & OUS Supplemental General Conditions
- Appendix B: UO Preliminary Project Budget
- Appendix C: Sample Performance Bond
- Appendix D: Sample Payment Bond
- Appendix E: Owner's Required Schedule Items

END OF RFQ