

October 15, 2012

Title: INTENT TO SOLE SOURCE

SOLE SOURCE: "Impartial Facilitation and Mediation Services for Governor Kitzhaber's Oregon and California (O & C) Lands Issues".

REQUIREMENTS/SPECIFICATIONS:

SOLE SOURCE:

Pursuant to OAR 580-062-0020(8), the Portland State University National Policy Consensus Center and the PSU Office of Purchasing and Contracting has determined that Meridian Institute qualifies as a sole source for impartial facilitation and mediation services for the O & C lands issues.

The Oregon Governor's Office has first-hand experience using Meridian Institute. William Ruckelshaus is Chairman of the Board of Meridian Institute, and as a former Federal EPA Director, is recognized as a national leader in environmental and forestry issues. Oregon Governor Kitzhaber has contacted Mr. Ruckelshaus and has received a commitment that if Meridian Institute is awarded the opportunity, Mr. Ruckelshaus will assist in facilitating an agreement to resolve disputes over O & C lands in Oregon.

This project is being funded through the State of Oregon which has specifically mentioned the unique qualifications of the Meridian Institute to facilitate this complex project.

A Scope of Work is attached to this Intent to Sole Source for public review.

An entity may protest this determination in accordance with OAR 580-061-0145 no later than October 22, 2012, 5:00 P.M. PDT. Protests must be submitted to the Purchasing and Contracting Office, Portland State University, University Center Building (UCB), Room 465, 1880 SW 5th Avenue, Portland, OR 97201, or to P.O. Box 751-PUR, 97207-0751.

For added information, please contact Bill Terry, Contracts Officer, at 503.725.9869, or wterry@pdx.edu.

Meridian Institute Sample Forestry Projects

US Forest Service Certification Dialogue

In 2007, the US Forest Service commissioned a study by the Pinchot Institute for Conservation regarding the potential use of forest certification schemes on national forest lands. After the study was published, the Forest Service engaged Meridian Institute to facilitate three multi-stakeholder meetings on the topic.

Arizona/New Mexico Ponderosa Pine Forest Restoration

In November 2001, Meridian Institute staff facilitated a two-day meeting among 16 representatives of environmental NGOs involved in ponderosa pine forest restoration and advocacy.

Forest Service/Pinchot Institute Meeting on Collaborative Stewardship

In 2000, Meridian Institute facilitated a multi-stakeholder meeting sponsored by the US Forest Service and the Pinchot Institute for Conservation on the topic of collaborative approaches to forest restoration. More

US Forest Service Diversity Options Workshop

At the request of the US Forest Service, Meridian Institute designed and facilitated a two-day workshop in February 2003 on options to provide for the diversity of plant and animal communities in land and resource management planning.

US Forest Service Open Space Strategy Retreat

In 2007, Meridian facilitated a weeklong retreat of the US Forest Service's Open Space Conservation Initiative drafting team.

US Forest Service Planning Rule Revision

Meridian Institute served as the lead contractor assisting the US Forest Service in conducting an open, collaborative process to create and implement a new regulation governing forest planning in the National Forest system. The planning rule revision was one of the flagship projects of President Obama's Open Government Initiative.

US Forest Service Workshop on the 2004 Planning Rule

In 2005, Meridian facilitated a workshop to help US Forest Service personnel learn about and plan for the implementation of the 2004 National Forest Management Act planning rule.

Comparative Analysis of the Forest Stewardship Council and the Sustainable Forestry Initiative

In 2001, Meridian staff convened and facilitated a panel of experts to produce a comparative analysis of the two major forest certification programs.

Meridian Dialogue on Forested Lands and Taxation

The goal of this multi-stakeholder dialogue project, which was convened and facilitated by Meridian Institute, was to identify changes to the Internal Revenue Code that would reduce the fragmentation and conversion of forested lands in the United States.

Sustainable Forestry Board's Forests of Exceptional Conservation Value Working Group

Meridian staff co-facilitated a working group to develop new strategies and standard language for addressing "forests of exceptional conservation value" within the Sustainable Forestry Initiative's 2002-2004 program enhancements.

Certified Forest Products Council Meeting on Endangered Forests

The Certified Forest Products Council (now Metafore) hired Meridian to facilitate a multi-stakeholder meeting to seek agreement on a definition of "endangered forests," a critically important element of forest certification systems.

Roundtable on Sustainable Forests

Since 1999, Meridian Institute has convened and facilitated the Roundtable on Sustainable Forests (RSF), a multi-stakeholder dialogue focused on shared leadership and learning around the goal of sustainable forest management.

The Forests Dialogue Certification Meetings

The Forests Dialogue convened representatives of forest certification systems from around the world to explore how to cooperate to advance the application of forest certification worldwide. Meridian Institute facilitated the meeting.

Sustainable Forestry Partnership National Expansion Conference

Meridian Institute was hired to facilitate a two-and-a-half day conference to discuss whether and how to expand the Sustainable Forest Partnership.

Atlanta Forest Leadership Forum

Meridian staff served as the lead organizer and moderator of several sessions of the forest certification track of the Forest Leadership Forum, which was held in Atlanta, Georgia, in April 2002.

Collaborative Forest Restoration Workshops

From 2003 to 2009, Meridian facilitated a 15-person, multi-stakeholder, federally chartered technical advisory panel that met annually to review proposals for forest restoration projects to be conducted under the US Forest Service's Collaborative Forest Restoration Program.

Forest Trends Strategic Planning

Meridian staff conducted strategic planning sessions for the board and staff of Forest Trends, an organization that focuses on accelerating the use of markets to further advance sustainable forest management.

Grand Mesa, Uncompahgre, and Gunnison National Forests Core Planning Team Sessions

In 2002, Meridian staff planned and facilitated two teambuilding and strategic planning sessions for the Core Planning Team involved in the forest plan revision process for the Grand Mesa, Uncompahgre, and Gunnison National Forests in southwestern Colorado.

Grand Mesa, Uncompahgre, and Gunnison National Forests County Partnership in Restoration Program

In 2003, Meridian was asked by the Grand Mesa, Uncompahgre, and Gunnison National Forests to consult with stakeholders regarding a County Partnership in Restoration program—an innovative initiative to involve multiple stakeholders in regional forest restoration.

Forest Stewards Guild Strategic Planning

In 2000, Meridian staff facilitated a strategic planning meeting in Santa Fe, New Mexico, of the Forest Stewards Guild's board of directors.



Draft

NATIONAL POLICY CONSENSUS CENTER
Hatfield School Of Government

Memorandum

To: Tom Tuchmann

From: Laurel Singer, Director, Oregon Consensus

Date: Oct. 1, 2012

Re: *Scope of Work: Governor Kitzhaber's O & C Lands Discussion*

The following is a scope of work for Oregon Consensus (OC) to provide services to assist Governor Kitzhaber in convening stakeholders to explore potential solutions related to O & C lands issues. An assessment of the prospects for consensus indicates that a full consensus will be challenging. With this in mind, the process while seeking consensus is not dependent on agreement among all participants. This scope of work outlines the project objectives, services, timeline and budget.

Project Objectives:

The objectives of this project are:

1. To assist Governor Kitzhaber in developing an Oregon solution to the O&C lands issue that:
 - a. Meets the policy principles that have been established by the Governor; and,
 - b. Builds on the DeFazio/Walden/Schrader legislation
2. To provide a forum for various groups and individuals with various perspectives within those groups to articulate their interests and concerns and work to reach consensus on issues related to management of the O&C lands.
3. To provide a forum for the development of creative strategies that are likely to require legislative clarification and/or changes to existing law.

Services

Oregon Consensus (OC) is Oregon's official program for public policy consensus building. OC provides consensus building, facilitation, mediation and other conflict resolution services to public entities and their stakeholders in Oregon. OC is a program of the National Policy Consensus Center in Portland State University's Hatfield School of Government. Having the process managed and facilitated by a neutral third party, allows participants to actively engage in the process and advocate points consistent with their respective interests without being perceived as controlling the process.

The Governor's office has requested that facilitation services be provided by John R. Ehrmann of the Meridian Institute. William Ruckelshaus, Chairman of the Meridian Institute Board of Directors, has also been asked to play a role in helping convene the stakeholder group. Process and logistical support will be provided by OC staff.

Proposed Services

The following details OC services.

PHASE 1: Prepare for an initial meeting of stakeholders

- OC contracts with identified facilitator (John Ehrman of Meridian)
- Arrange a date for initial meeting
- Facilitator and OC staff coordinate with Governor's office in preparation for first meeting
- Facilitator to contact individual stakeholders to prepare as needed
- Facilitator creates materials needed for initial meeting

PHASE 2: Facilitate Meetings

The identified facilitator, with OC staff support as needed, will be responsible for the preparation and process facilitation of all meetings. Preparation activities include individual or small group discussions in between scheduled meetings.

The following is a rough outline of the meetings to achieve identified objectives. Meetings may occur on a weekly basis or be scheduled concurrently depending on stakeholder schedules and preferences.

Kick off Meeting – Introducing Goals for Discussion

This is an initial kick off to frame up the intent of this effort.

- William D. Ruckelshaus providing an overview to provide a message of the urgency of a solution and his willingness to provide national support for an outcome that might be emerge from these discussions.
- The Governor describing his principles, objectives for the process, expectations of participants and desired timeline. He makes clear that he will actively work to implement any agreement they reach and if they recommend options, he will choose among them. If nothing results, he will proceed based on his own judgment, informed by what he and his staff have learned during the discussions. Topics to be discussion would include: roles and responsibilities, ground rules, and meeting schedules. Some high level discussion of participants' interests might be explored.

Meeting 1 - Get to know (October 26th)

This meeting will be devoted to:

- Group members describing their interests, as opposed to positions, and explaining to the other parties why they should work to address those interests.
- Agree upon operating principles and any minor changes to ground rules for the group (based on draft developed by mediator).
- Review resources and roles of support personnel

Meeting 2 - What we know

This meeting will focus on sharing information that exists about the O&C lands, the environmental, social and economic aspects. It will also work to clarify areas of agreement and disagreement

regarding these factors, to the degree possible. Issues where additional information may be needed to inform the process will be also be identified.

Meeting 3 - Policy Assessment & Options

The Governor's office will lay out their assessment of the political landscape and those policy solutions that might build on the DeFazio bill. The goal will be to stimulate discussion among participants and not to make a specific proposal. This will provide a basis for discussion and agreement to explore and model 3 to 4 options. At this meeting the areas of agreement and disagreement relative to the DeFazio bill will be discussed.

Meetings 4-7 - Option Development/Negotiation

Following the election in November, these meetings will focus on nuts and bolts negotiation and development of one or two options that might be presented to the Oregon delegation.

Meeting 8 - Agreement and/or Message Management

The group, whether successful or not, should meet to determine how to describe the process to the press and what to recommend to the Governor if anything.

(At the end of each meeting, the group will summarize report back to the Governor.)

Governor Action - Governor receives report and, if agreement between a significant and diverse number of group members is reached, then takes it back to the Environmental, Industry and County large groups that he kicked the effort off with to ask for their support along with the members from the small group. Following those meetings, he holds a press conference and a lobbying effort then is commenced.

If agreement is not reached, the Governor and staff will use the group experience to develop a position on the O and C Land issue and begin an effort to work with Congress for that solution bringing as many stakeholders along as are available, forming a Governor's coalition.

Timeline/Staffing

The kick off meeting is targeted to be held in October with follow up meetings to conclude by the end of December.

Estimated Budget